

## CURRICULUM VITAE

**Pandelis G. Ipsilandis**

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### RECENT POSITIONS

Management Consulting: Quality Assurance, Operations & Project Management (2013 – today)  
Professor of Operations Research, Department of Project Management, School of Business and Economics, Technological Education Institute of Larissa, Greece (1986 - 2013, emeritus since 2013).  
Member of the board of directors of the Hellenic, Quality Assurance and Accreditation Agency (2006-2008), 2013 – 2014)  
Vice-President Academic Affairs, Technological Education Institute of Larissa (2008 – 2013).  
Secretary General of the Board of directors of the Greek Association of Project Managers (since 2006 - ).

### ACADEMIC EDUCATION

1981 Ph.D. Operations Research, Polytechnic Institute of New York, Brooklyn, NY, USA  
1977 M.Sc. Operations Research, Polytechnic Institute of New York, Brooklyn, NY, USA (GPA 4.0 / 4.0)  
1975 B.Sc. Mathematics, National University of Athens, Greece (GPA 8,42/10.0)

### ACADEMIC EXPERIENCE –Teaching

1986 - today Professor. Operations Research & Management Information Systems, Faculty of Business and Economics, Technological Education Institute of Thessaly (TEI/Th).  
2002 – today Teaching Staff, Hellenic Open University (Management of Business & Organizations, MBA, MSc Project Management).  
2000 - 03 Adjunct Professor, Quantitative Methods, Athens University of Economics and Business.  
1978-82 Lecturer. Quantitative Methods. Master of Business Administration (MBA) program. Fairleigh Dickinson University, New Jersey, USA.  
1996-2012 Visiting Professor - Teaching at EU and other Universities: Karlsruhe University of Applied Sciences - Germany, Tampere University of Applied Sciences - Finland, University of National and World Economics - Sofia, Bulgaria, Lincolnshire University, UK., Princess Sumaya University of Technology, Amman Jordan, Birzeit University, Palestine, Latvia University of agriculture, Siauliai State College, Lithuania  
Courses Taught: (B.Sc.) Quantitative Methods in Business, Operations Research, Management Information Systems, Project Management  
(M.Sc) Integrated Project Management, Operations Management, Decision Making, Management Science, Managing through Information, Supervision of over 150 Master thesis  
(Ph. D. Supervision): Member of supervising committees at Aegean University, Staffordshire University, University College Dublin

### ACADEMIC EXPERIENCE – Management

2008 – 2013 **Vice President, Academic Affairs**, TEI/L.  
Head of the Quality Assurance Unit at TEI/L.

- 2006 – 2008 **Hellenic Quality Assurance Agency for Higher Education**. Member of the first board of directors upon its establishment.
- 2009 – 2011 Member of the **Governing Board of the Institute for Management in Higher Education (IMHE)** at the Organization for Economic Development and cooperation (OECD)
- 1994-2006 **Director, School of Business and Economics**, Technological Education Institute of Larissa (TEI/L), Greece
- 2004 – today **Director of Postgraduate Studies** at the School of Business and Economics, TEI/L
- 2008 – 2011 **Academic Coordinator** of the Erasmus Intensive Programme “Project Management in the European Economy” (consortium of 9 EU Universities)
- 2012 – 2014 **Academic Coordinator** of the Erasmus Intensive Programme “Simulation Training in Operations Management” (consortium of 8 EU Universities)
- 2000 – 2012 **External quality assurance reviewer**, Ministry of Education, Cyprus, SKVC Lithuania
- 2011 – 2014 **Quality Assurance** for the EU TEMPUS funded ASPIRE project (Achieving Sustainable Programmes in Regeneration and Entrepreneurship: Jordan, Lebanon and Palestinian Territories, Occupied).
- 2012 – 2015 **Quality Assurance** for the EU TEMPUS funded IDEAL project ((Innovation and Development of Academic-Industry Partnerships through Efficient Research Administration in Lebanon).

## MANAGEMENT OF RESEARCH & DEVELOPMENT PROJECTS IN EDUCATION

- Director of the Centre for Technological Research of Thessaly (2003-2007).
- Project manager of the Greek research team in the EU research project “*INTELLECT - Intelligent Learning Environment for Course Telematics*”, funded by INCO-COPERNICUS - PL961099 - Directorate General XII EU (1988-1992).
- Project Manager & Research Project Leader “*EYPOLYS – Intelligent Multicriteria Information Systems in Programme Risk Management*”, funded by the 3<sup>rd</sup> EU Common Support Framework
- Project Manager of the project “Establishment of a Quality Assurance System” at the Technological Education Institute of Larissa (2010-2013, Total Budget 400k€).
- Project Manager of the following projects funded by the Operational Programme for Education and Initial Training under the 3<sup>rd</sup> EU Common Support Framework
  - Expansion of TEI of Larissa: Establishment of three additional departments, Project Management, Computer and Telecommunications Technology & Wood and Furniture Technologies (1999-2004 , Total budget 7M€)
  - Advanced Network & Telecommunications Services at TEI Larissa (2000-2002, Total budget 500K€)
  - Reform and Upgrade of the Business School at TEI Larissa (1997-2000 Total budget 340K€),
- Deputy Project Manager of the “*Thessalia Go-Online*” project, a partnership of Industries and Higher Education institutes in central Greece to promote e-business in local SMEs funded by the EU Common Support Framework Programme (2001- 2008)
- Project Manager “*Bulgarian Open Learning Systems – BONYS*” (TEMPUS JEP 1564), a joint project of the department of Business Administration of TEI/L with participating universities: Thames Valley University-UK, University of National and World Economics-BG. (1991-1994)
- Sub-Project Leader “*Development of an Inter University Management Centre*” (TEMPUS JEP 07312) Participating institutions: Humberside University – UK, TEI Λάρισας-GR, University of National and World Economics-BG, Technical University of Sofia-BG, Sofia University- BG. (1994 – 1997)
- Deputy Project manager of the “*University Enterprise Training Partnership*” project in the area of Thessalia, Greece (EU LEONARDO programme).

- Member of Project Steering committee “Active Learning in Finance aided by Information Technology” - ALFIT (TEMPUS JEP 11283). Participating institutions: Thames Valley University - UK, Polish Open University - PL, Portugal Open University (1997 - 1999).
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- Member of Project Steering committee “Multimedia and Distance Learning for Teachers”. (TEMPUS JEP 12339) Participating institutions: University of Education -CZ, Paedagogische Hochschule - D, University of Huddersfield - UK, Charles University - CZ, University of South Bohemia - CZ (1998 - 1999).

## INDUSTRY EXPERIENCE

Professional experience since 1978 in managing projects concerning the development and management of Operations Research based systems, MIS and Decision Support Systems (DSS) in different industries either as a project manager of various companies in USA, Europe and Greece y or as an independent consultant. Professional activities include the following:

- 2003 - 07 **Director, Technological Research Centre of Thessaly.** As the first appointed director of the centre charged with the establishment of the centre and managing a staff of 60 researchers in research and technology projects
- 1986 - **Consulting services** in project management and development of MIS and DSS systems in large organizations as follows:
- A system for evaluation and assessing candidate companies for the Thessalian and Central Greece Business Incubator (*Client: Greek Organization for Small and Medium Enterprises*), 1997
  - Intelligent system for production planning and control in textiles. (*Client: Viokarpet Group of Companies, funded by European programme Retex*), 1995
  - Decision Support System for Optimal Cement Ship Carriers Scheduling (*Client: AGET Cement Co.*), 1994.
  - SPEP: Simulation based decision support system for Staff Planning (*Client: Commercial Bank of Greece*), 1993
  - Transnational I.T. Skills for Managers and Trainers in SMEs (*Client: EU, Programme COMETT*) 1992
  - Multimedia Training in Production Management in Cotton Spinning Industry (*Client: EU, Programme COMETT*) 1992
  - SPOA: Budgetary Control System for medium term Corporate Planning (*Client: Olympic Airlines*) 1986.
- 1983-86 **Head of Computer Based Information Systems. INFOPLAN S.A.**  
Managed the development of major projects in the area of management information Systems for Cost Accounting and control:
- Development of Management Information System for TITAN Cement Company.
  - Cost Accounting and Control System for the General Ceramic Industry.
  - Integrated MIS package for Insurance Companies
  - HOTELPLAN, an integrated microcomputer based information system for hotel administration and management.
- 1978-83 **Staff Manager. Analytical Support Centre, AT&T, USA**
- PRISM, Price-Revenue Interstate Simulation Model to evaluate the competitive impact on revenues, construction, investments and profits for alternative pricing scenarios.
  - Statistical Analysis of market research data to quantitatively estimate the relationship between price and non price characteristics of offered telecommunications services.
  - Airline ACD(Automatic Call Distributors) Configuration System. A simulation based model to aid airlines in configuring the optimal configuration of their ACD based on the phone traffic patterns.

- Statistical Forecasting System for short term requirements of telecommunications equipment, to assist rate-makers in establishing future rates.

## OTHER MANAGERIAL POSITIONS

Served as a member of the board of directors at several Organizations and Associations

- General Secretary, Board of Directors Greek Network of Project Managers (PMGreece)
- Designated member of the Bologna promoters team (Greece)
- Member of the board of directors GUNET (Greek Universities Network)
- Member of the executive board Hellenic Association of Academic Libraries HEALINK
- Member of the board Business Innovation Centre of Larissa

## SELECTED PUBLICATIONS

### Books – Collective Volumes – Special Issues - Conference Proceedings

- *Operations Research – Methods and Techniques for decision making*, Propobos Publications, pp. 864, 5<sup>th</sup> edition 2015, ISBN: 9786185036201.
- *Management Information Systems Putting Theory into Practice*, Patakis Publications, pp. 392, 2<sup>nd</sup> edition 2002, ISBN: 960-16-0120-1
- *Project Management: The Greek Experience*, Propobos publications, pp. 264, P. Ipsilandis Editor, 2005, ISBN: 960-7860-49-7
- *Operational Research*, “Special issue on “Multicriteria Decision Support Systems”, Springer Berlin, Volume 8, Number 1 / May, 2008
- *Operational Research: An International Journal (ORIJ)*, Special Issue on Project Management Applications, P. Ipsilandis Editor, May 2005
- *Proceedings 16<sup>th</sup> National Operational Research Conference “Project Management”*, P. Ipsilandis (ed.) New Technologies Publications, Athens 2003, ISBN 960-87277-1-5.
- *Proceedings 1<sup>st</sup> European Conference "Quality Evaluation of Long Life Training"*, P. Ipsilandis (ed.) Larissa, Greece 6-8 November 1996.

### Publications in reviewed Journals & International Conference Proceedings

1. “A dynamic programming algorithm for optimizing the financial return of software projects”, Proceedings 6th International Conference on Information, Intelligence, Systems and Applications (IISA), © 2015 IEEE pp. 1-5, DOI: 10.1109/IISA.2015.7388067 (with D. Tselios and V. C. Gerogiannis)
2. “A Dynamic Programming Approach for Solving the IFM Based Project Scheduling Problem”, Proceedings 41st Euromicro Conference on Software Engineering and Advanced Applications, © 2015 IEEE pp. 127-133, DOI 10.1109/SEAA.2015.15 (with D. Tselios and V. C. Gerogiannis)
3. "Consolidation of the IFM with the JSSP Through Neural Networks as Model for Software Projects", Proceedings 2014 Second International Conference on Artificial Intelligence, Modelling and Simulation, © 2014 IEEE pp. 33-38, DOI 10.1109/AIMS.2014.16 (with D. Tselios and V. C. Gerogiannis)
4. “The Project Management Perspective for a Digital City” *International Journal of Information Technology Project Management (IJITPM)* 5.1 (2014): 45-62 (with L. Anthopoulos, Leonidas and V. Kazantzi)
5. “Creativity and innovation inside PSEO: A contemporary image”, *Government e-strategic planning and management. Public administration and information technology*, Vol. 3, (2014) 125-139 (with Zacharis K.)
6. "Consolidation of the IFM with the JSSP Through Neural Networks as Model for Software Projects", *Proceedings 2014 Second International Conference on Artificial Intelligence, Modelling and Simulation*, © 2014 IEEE pp. 33-38, DOI 10.1109/AIMS.2014.16 (with D. Tselios and V. C. Gerogiannis)

7. "The Project-Based Learning Course in Educational Organizations: A Challenge for Learners & Tutors", MIBES Proceedings 2013, ISBN: 978-960-9510-08-0, pp. 174 – 187 (with K. Zacharis)
8. "Understanding the movement of root-knot nematodes encumbered with or without *Pasteuria penetrans*" *Biocontrol Science and Technology*, 23(1) (2013), pp 92-100.
9. "Challenges for Quality Management in Higher Education - Investigating Institutional Leadership, Culture and Performance" *Quality Assurance and Management*", Prof. Mehmet Savsar (Ed.), *InTech*, Available from: <http://www.intechopen.com/books/quality-assurance-and-management/challenges-for-quality-management-in-higher-education-investigating-leadership-culture-and-performan>, ISBN: 978-953-51-0378-3, (2012) 103-128
10. "Experiences gained from the implementation of Quality Management processes at a Greek Higher Education Institution. Cultural, organizational and stakeholder issue" *Quality and Trust: at the heart of what we do. A selection of papers from the 6th European Forum for Quality Assurance EUA (2011)* , ISBN: 978-907-89-9731-3, 36-45
11. "Risk classification of projects in EU operational programmes according to their S-curve characteristics: A case study approach", *Proceedings of the 2009 IEEE IEEM*, December 2009, Hong Kong, ISBN 978-1-4244-4870-8/09 ©2009 IEEE, pp. 613-617
12. "Measuring the Customer Satisfaction in Public Transportation. An empirical study based in urban buses in the city of Larisa (Greece) The MUSA methodology", *Proceedings of MIBES 2009 (Management of International Business and Economic Systems) Conference*, Florina, Greece, September 2009, pp 261-275 (with A. Petrakis)
13. "Multicriteria analysis methodologies for evaluating operational programmes", *Review of Economic Science* 14 (2008) 45-80
14. "Spreadsheet modelling for solving combinatorial problems: The vendor selection problem", *Proc. European Spreadsheet Risks Int. Grp. (EuSpRIG) 2008* 95-107 ISBN 978-905617-69-2
15. "A multicriteria satisfaction analysis approach in the assessment of operational programmes", *International Journal of Project Management International Journal of Project Management* 26 (2008) 601–611
16. "Patient's satisfaction and quality of care: an empirical study in a Greek central hospital" *Man. Int. Bus. Econ. Syst.* 1 (1) (2007) pp. 46-59 (with Lekidou I., Trivellas, P)
17. "Evaluating Schedules of Iterative /Incremental Software Projects from a Real Options Perspective", *Proceedings of the 3rd ICSoft Conference (International Conference on Software and Data Technologies)*, July 2008, Porto, Portugal, pp. 224-233 (with V.C. Gerogiannis, A. Mavridis, & I. Stamelos)
18. "Building Effective Programme Quality Assurance", in J. Pantouvakis (Ed.) *Proceedings of the Joint Fourth Scientific Conference on Project Management (PM-04) & the First IPMA /MedNet Conference - Project Management Advances in the Mediterranean*, May 2008, ISBN 978-960-254-677-2, pp.446-452 (with Gravani P.)
19. "Monitoring and Auditing Crucial Projects in Regional Operational Programmes Using Project Management" in J. Pantouvakis (Ed.) *Proceedings of the Joint Fourth Scientific Conference on Project Management (PM-04) & the First IPMA /MedNet Conference - Project Management Advances in the Mediterranean*, May 2008, ISBN 978-960-254-677-2, pp.458-464 (with Mplanas, N., Tselios, I.)
20. "A multicriteria approach for reviewing the satisfaction from Operational Programmes using the MUSA method", in N. Matsatsinis, K. Zopounidis (Eds), *Multicriteria Decision Systems, Kleidarithmos Publications*, 2007, ISBN 978-960-461-068-6, pp. 89-115
21. "A Multi Objective Linear Programming Model for Scheduling Linear Repetitive Projects", *Journal of Construction Engineering and Management*, ASCE Volume 133, Issue 6, June '07, pp. 417-424
22. "Multi objective analysis for timeboxing models of software development", *Proceedings International Conference on Software and Data Technologies - ICSoft 2007*, ISBN 978-989-8111-07-4, pp 145-153, Barcelona, July 2007 (with V. Gerogiannis)

23. "Adaptation of Thessaly Region SMEs to New Business Environment: An Empirical Study. How does it Affect Higher Education?", *Papadourakis, G. & Laxaridis, I. editors, 5<sup>th</sup> International Conference on New Horizons in Industry Business and Education, Rodos, Greece, August 2007, (with N. Mplanas and K. Syrakoulis) ISBN: 978-960-88785-4-9, pp 230-237*
24. "Factors Affecting the Financial Implementation of 3<sup>rd</sup> CSF Projects: The Final Beneficiaries and Managing Authority Point of View of a Greek Regional Operational Programme", in *Project Management Essential Reality for Business and Government, Chapter 2-EU Projects, Government and Public Sector, Akapit, Krakow, 2007, ISBN 978-83-89541-93-2, pp 93-98. (with P. Gravani)*
25. "Multiobjective Optimization in Linear Repetitive Project Scheduling" *Operational Research – An International Journal*, (2006) 6(3,) 255-269
26. "Risk trade-offs between duration and resource idleness in linear projects" *Conference Proceedings, 1st ISEC & IPMA Global Congress on Project Management, Ljubljana 23-26 April 2006 (with Mouzakitis I.), ISBN 961-6597-01-9.*
27. "Managing Risk in the Life Cycle of a Programme" *Conference Proceedings, 1st ISEC & IPMA Global Congress on Project Management, Ljubljana 23-26 April 2006 (with Papachristou M., and Kostis J.), ISBN 961-6597-01-9.*
28. "Quantitative tools for Programme budget related Risks", *The Proceedings of the 20<sup>th</sup> IPMA World Congress on Project Management, Shanghai 15-17 October, 2006, ISBN 7-111-04703-6, pp 644-650.*
29. "A Multicriteria Approach in Programme Risk Analysis", *The Proceedings of the 20<sup>th</sup> IPMA World Congress on Project Management, Shanghai 15-17 October, 2006, ISBN 7-111-04703-6, pp 637-643.*
30. "Establishing a Project Management Professional Certification Scheme in Greece – Issues & Practical Considerations", *The Proceedings of the 20<sup>th</sup> IPMA World Congress on Project Management, Shanghai 15-17 October, 2006, ISBN 7-111-04703-6, pp 419-422. (with P. Pantouvakis and D. Emiris)*
31. "The MISSION-SPM Approach for Representing and Analyzing Software Projects". *Proceedings of the 20th IPMA World Congress on Project Management, International Project Management Association, 15-17 October 2006, Shanghai, China, (with V Gerogiannis).*
32. "Managing Risk in the lifecycle of a Programme", *Proceedings 1st ICEC & IPMA Global Congress on Project Management, April 23-26, 2006, Ljubljana, Slovenija ISBN 961-6597-01-9 pp ORM10 (with I. Kostis and M. Papachristou)*
33. "Risk trade-offs between duration and resource idleness in linear projects", *Proceedings 1st ICEC & IPMA Global Congress on Project Management, April 23-26, 2006, Ljubljana, Slovenija ISBN 961-6597-01-9, pp ORM-17 (with K. Syrakoulis and I. Mouzakitis)*
34. "Innovation and Tradition: Synergy instead of Conflict – A study on organizational aspects", *The Impact of European Integration on the National Economy, International Conference, Cluj-Napoca, Romania, October 2005 (with Sdrolias, L. and Chouliaras, I)*
35. "A Multi Objective Linear Programming Model for Scheduling Linear Repetitive Projects", *Ahmed, S. et al. editors, 3<sup>rd</sup> International Conference on Construction on the 21<sup>st</sup> Century (CITC III), Athens, Greece, September 2005, ISBN 960-254-655-7, pp 578-575.*
36. "Load Balancing on Reliable Irregular Networks", *Nagib Callaos et al. editors, 9th World Multi Conference on Systemics, Cybernetics and Informatics, 2005, Orlando, USA, (with I. Savvas and D. Tselios), ISBN 980-6560-52-3, Vol. III, pp 41-46*
37. "Simulation Training in logistic processes just-in-time: An international experience", *Papadourakis, G. & Laxaridis, I. editors, 4<sup>th</sup> International Conference on New Horizons in Industry Business and Education, Corfu, Greece, August 2005, (with R. Graff and K. Terzidis) ISBN: 960-85316-9-1, pp.254-262*
38. "Factors Affecting PM Applicability in Greece", *Conference Proceedings, 3rd Scientific Conference on Project Management: Clustering in Construction Project Management, ISBN 960-254-642-5, September 24-25, 2004 Thessaloniki, Greece (with K. Syrakoulis, V. Gerogiannis)*

39. "A DSS Based Methodology for Programme Management", *18th International Project Management Association World Congress, Budapest, 19-20 June 2004 (with V. Gerogiannis, K. Syrakoulis)*
40. "Business Process Simulation to Support Project Management of A Regional Operational Programme" *18th International Project Management Association World Congress, Budapest, 19-20 June 2004 (with V. Gerogiannis, K. Syrakoulis)*
41. "Simulation of Proposal Evaluation Activities in A Regional Operational Programme", in *Information Systems, Technologies and Applications, Nagib Callaos et. al. editors, , 8th World Multiconference on Systemics, Cybernetics and Informatics (SCI 2004), Orlando, USA, in July 18-21, 2004 (with V. Gerogiannis), ISBN: 980-6560-13-2 pp. 399-403*
42. "A structured approach in creating WBT materials", *3rd International Conference on New Learning Technologies, Fribourg Switzerland, September 2003, ISBN 2-940156-21-2, pp 10.1.1-10.1.8 .*
43. "The Need of Structured Methodologies in New Learning Strategies", *Proceedings: International Conference on Education and Information Systems: Technologies and Applications, Orlando Florida, July 31 – August 2, 2003, ISBN 980-6560-03-05,pp. 427-432 (with K. Soutsas and Z. Andreopoulou)*
44. "Distance Learning in Higher Education and Perspectives in Greece" *Proceedings: International Conference on Education and Information Systems: Technologies and Applications, Orlando Florida, July 31 – August 2, 2003 ISBN 980-6560-03-05,pp. 136-141 (with K. Soutsas and Z. Andreopoulou)*
45. "A decision support system for manpower planning in large organizations". - *Revue des systèmes de decision. Vol. 4 - no 2/1995, pp. 139 – 153, (with G. Prastakos, M. Kalogerakis)*
46. "Decision Making for Web – based Hypertext Development", *Preparing the Manager of the 21st Century, Πανεπιστήμιο Μακεδονίας 16 - 18 Δεκεμβρίου 1999, σελ. 129-137 (with G. Blanas, C. Patsa) ISBN 960-8096-006*
47. "Quality in Long Life Training: A future challenge", *Conference Proceedings, European Conference in Quality Evaluation of Long Life Training, Larissa, Greece 7-8 November 1996, pp.. 5-10.*
48. "An In/Out Greedy method for the Optimum Location Selection problem", *Conference Proceedings, 13<sup>th</sup> Annual Meeting, American Institute of Decision Sciences, November 1981 Volume 2, pp 268 – 269, (with J. T. Chu)*
49. "Optimum Procurement Policy and Statistical Methods", *Conference Proceedings, 13<sup>th</sup> Annual Meeting, American Institute of Decision Sciences, November 1981 Volume 2, pp 365 – 367, (with J. T. Chu)*

#### **Publications in reviewed Proceedings of other conferences**

50. "Evaluating Incremental/Iterative Software Projects by Valuing Investment/Implementation Risks", *20<sup>o</sup> National Conference Hellenic Operational Research Association (EEEE), Spetses, 19-21 June 2008, pp. 473-484. (with V. Gerogiannis, A. Mavrides & I. Stamelos)*
51. "Μέθοδος Παρακολούθησης Επιχειρησιακών Προγραμμάτων βασισμένη στην ταξινόμηση των S-καμπύλων", *Proceedings 20<sup>o</sup> Hellenic Statistics Conference ς (2007) σελ. 401-407 (with E. Ασμιλι)*
52. "Multi Objective models on managing Linear Projects", In Papparizos Eds *Proceedings 18th National Conference Hellenic Operational Research Association (EEEE), Kozani 15-17, June 2006, Vol. II, pp .849-858.*
53. "Creative OR Modelling using spreadsheets to solve combinatorial programming problems", *16<sup>th</sup> National Conference, Hellenic Operational Research Society, Technological Education Institute of Larissa, 25-27 Sept 2003, ISBN 960-87277-3-1, pp 145-158*
54. "A Decision Support System for the optimum scheduling of cement delivery ships ", *10<sup>o</sup> National Conference Hellenic Operational Research Association (EEEE), Chania 10-12 November 1994. Conference Proceedings, pp. 275-281. ISBN 960-7309-98-7*

55. "Using Business Games to Teach Environmental Awareness: The International Experience with the ENSIM Game", *Association for Business Simulation and Experiential Learning – ABSEL Conference, 17-19 March 1999, Philadelphia USA (with K. Agorastos, A. Kefalas)*
56. "Hypertext Prototype Evaluation", *Research Report EOK - INTELLECT-C2-8, 2000*
57. "Undergraduate courses in project management: The experience of the T.E.I. of Larissa", *Education and Professional Training in Project Management – Needs & Prospects (EPTinPM)" 13-14 January, 2003, N.T.U.Athens, GREECE (with G. Blanas, K. Syrakoylis*

#### **Presentations in Conferences**

58. "SPRINT SMEs: a fuzzy linguistic 2-tuple recommendation approach for allocating human resources in software projects", Presentation at IFORS 2014 Conference- 20th Conference of the International Federation of Operational Research Societies, Barcelona, Spain, 13-18/7/2014, (<http://ifors2014.org/>) (with V.C. Gerogiannis).
59. "An AHP Approach for Assessment of Risk Factors in Programme Management", *19<sup>o</sup> National Conference Hellenic Operational Research Association (EEEE), Arta 21-23 June 2007*
60. "Using LP models in cost trade-offs for linear repetitive projects scheduling", *19<sup>o</sup> National Conference Hellenic Operational Research Association (EEEE), Arta 21-23 June 2007*
61. "Multi - Objective Analysis for Timeboxing Models of Software Development", *19<sup>o</sup> National Conference Hellenic Operational Research Association (EEEE), Arta 21-23 June 2007*
62. "The need to apply Project management methodologies in programme management", *Conference Professional Certification in Project management, University of Piraeus, 16 December 2006.*
63. "A Multicriteria Approach for Measuring the Satisfaction of Project Organizations in European Operating Programmes", *18th Int'l Conf on MCDM, Chania, 19 – 23 June 2006 (with G. Samaras, N. Mplanas)*
64. "Management of Proposal Evaluation Activities in a Regional Operational Programme with Simulation", *20th European Conference on Operational Research (EURO 2004), Rhodes Greece, July 4-7, 2004 (with V. Gerogiannis, K. Syrakoulis)*
65. "Spreadsheet-based Decision Support Systems: An efficient approach for building quantitative decision making skills for future managers", *20th European Conference on Operational Research (EURO 2004) Rhodes Greece, July 4-7, 2004*
66. "Information and Communication Technologies: Developing Learning Space Anywhere at Anytime in Technological Educational Institute of Larissa", *International Conference on Education and Information Systems, Technologies and Applications (EISTA 2004), Orlando, USA, in July 21-25, 2004 (with I. Savvas)*
67. "Representation and Analysis of Business Processes: Emphasis on workflow Time Management", *EURO/INFORMS Joint International Meeting 6-10 Ιουλίου 2003, Istanbul, Turkey (with K. Syrakoylis and V. Gerogiannis)*
68. "Multi Item Procurement in Project Management: Determining the Optimum Number of Vendors", *15<sup>th</sup> National Conference Hellenic Operational Research Association (EEEE), University of Peloponese 29 Oct.-1 Nov. 2002*
69. "Computational efficient model-based DSS in strategic/operational planning of ship scheduling", *14th Triennial Conference of International Federation of Operations Research Societies, Vancouver Canada, 8-12 July 1996, Conference Abstracts pp. 106*
70. "SPAP: a DSS for manpower planning in Banking", *EURO IX - The Institute of Management Science. International Conference on Operation Research / New Technologies, July 6-8 1988, Paris.*
71. "Συστήματα Υποστήριξης Αποφάσεων για Προγραμματισμό Προσωπικού", *8o National Conference Hellenic Operational Research Association (EEEE), Athens 28-30 ξανθάρυ 1988,*

#### **Other Scientific work**



72. "A simulation Model for Automatic Call Distributors", *AT&T Technical Research Paper, A.T.&T. Long Lines, Bedminster, New Jersey, January 1981.*
73. "Price/Non-Price parameter Estimation for Customer Behavior Model", *AT&T Technical Research Paper, A.T.&T. Analytical Support Center, New Jersey, July 1981.*
74. "Bell System California and Texas MTS Competitive Study", *AT&T Technical Research Paper, A.T.&T. Analytical Support Center, New Jersey, March 1982.*
75. "Hypertext Hyperlinking Review", *Research Report EOK INTELLECT-C2-2, 1998 (with George Blanas)*
76. "Mapping of Pedagogical Activities to Hypertext Structure", *Research Report EOK INTELLECT-C2-3, 1998, (with George Blanas)*

#### **Reviewer, Member of expert teams, Member Scientific Conference Committees**

1. Reviewer
  - " Operational Research: An International Journal", Springer
  - " European Journal of Operational Research", Elsevier
  - " International Journal of Project Management", Elsevier
  - " International Journal of Information Technology Project Management", IGI Global
  - " Journal of Project Organization & Management", IGI Global
2. Special Editor "Operational Research: An International Journal", Springer
3. Member of Expert teams for academic programme reviews – Lithuanian Centre for Quality Assessment in Higher Education (SKVC)
4. Member of Expert teams for academic programme reviews - Council of Academic Accreditation and Certification, Ministry of Education of Cyprus.
5. External Assessor of Research programmes, Ministry of Education Czech Republic.
6. Conference and Programme Committee Chair: 16<sup>th</sup> National Conference of the Hellenic Operational Research Society, TEI of Larissa 2003.
7. Special session organizer and Chair: Joint 4<sup>th</sup> Scientific Conference on Project Management (PM-04) & the First IPMA /MedNet Conference - Project Management Advances in the Mediterranean, University of Aegean, Chios, May 2008
8. Programme committee Member: 64<sup>th</sup> Meeting of the European Working Group Multiple Criteria Decision Aiding (MCDA 64), TEI of Larissa, 2006.
9. Special Session Chair: Joint 4<sup>th</sup> Scientific Conference on Project Management (PM-04) & the First IPMA /MedNet Conference - Project Management Advances in the Mediterranean, University of Aegean, Chios, May 2008
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